	A E	ВС	D	Е	F	G H	I	J	K LMN	0	P Q	R	S	Τ l	U V	W	X	Y
5	3CWS Cash Flow Statement -Mar 2012 % of Fiscal Year Completed:	75.0%	PRIOR Y	EAR		CUR	CURRENT YEAR				PRIOR YEAR CURRENT			RENT YI	EAR			
				%	%			%	%	WATER O CENTER DUNK			%	%			%	%
7	WATER FUND	Budget 10-11	Mar-11	Collected	Variance	Budget 11-12	Mar-12	Collected	Variance	WATER & SEWER FUND	Budget 10-11	Mar-11	Collected	Variance	Budget 11-12	Mar-12	Collected	Variance
8	REVENUES:			== <0/		0.202.220	7.000.010	70 00/		REVENUES:	20.010.110		7100 /		21.002.212		=2.50/	
9	Rate & Service Charge Revenue	7,649,035	5,784,357	75.6%		8,237,558	5,928,318	72.0%		Rate & Service Charge Revenue	30,869,119	22,917,683	74.2%		31,893,315	23,455,676	73.5%	
10	Impact Fees	400,000	354,515	88.6%		438,750	608,954	138.8%		Impact Fees	1,857,270	1,461,613	78.7%		1,251,250	1,993,597	159.3%	
11	Connection Fees	700,000	415,550	59.4%		577,500	372,427	64.5%		Connection Fees	1,900,000	1,065,950	56.1%		1,577,500	964,447	61.1%	
12	Other Revenues	131,040	155,473	118.6%		97,000	122,979	126.8%		Other Revenues	704,500	761,706	108.1%		705,700	838,483	118.8%	
13	NON-OPERATING REVENUES:	02.220	24.511	20.007		04.540	5 4 2 0	00.007		NON-OPERATING REVENUES:	1.50.000	07.511	65.00 /		100.000	-= ===================================	/- - - - - - - - - - 	
14	Gain(Loss) on Sale of Assets	82,330	24,511	29.8%		94,540	76,428	80.8%	0.20/	Interest Income	150,000	97,511	65.0%		100,000	67,733	67.7%	
15	TOTAL REVENUES	8,962,405	6,734,406	75.1%	0.1%	9,445,348	7,109,105	75.3%	0.3%	Gain(Loss) on Sale of Assets	171,145	87,966	51.4%	1.00/	240,340	161,955	67.4%	1.00/
16										TOTAL REVENUES	35,652,034	26,392,429	74.0%	-1.0%	35,768,105	27,481,890	76.8%	1.8%
		D 1 410.11	N. 11	0 / C 4	%	D 1 411 12	N/ 10	0/ 0 /	%		D 1 410.11	N# 11	0/ 0 4	%	D 1 411 10	3.6 10	0/ 0 4	%
18	EXPENDITURES:	Budget 10-11	Mar-11	% Spent	Variance	Budget 11-12	Mar-12	% Spent	Variance	EXPENDITURES:	Budget 10-11	Mar-11	% Spent	Variance	Budget 11-12	Mar-12		Variance
19	Personnel Costs	2,626,644	1,773,417	67.5%		2,627,662	1,775,797	67.6%		Personnel Costs	8,699,656	6,122,916	70.4%		8,694,263	6,322,836	72.7%	
20	Contractual Services	520,616	297,608	57.2%		495,100	251,750	50.8%		Contractual Services	2,090,762	1,112,679	53.2%		1,973,636	1,099,193	55.7%	
21	Total Maintenance & Repairs	701,536	331,333	47.2%		757,555	384,129	50.7%		Total Maintenance & Repairs	2,702,596	1,310,038	48.5%		3,005,956	1,896,943	63.1%	
22	Total Utilities	1,102,950	761,913	69.1%		1,086,485	692,382	63.7%		Total Utilities	2,304,730	1,718,545	74.6%		2,756,072	1,572,579	57.1%	
23	Total Office Expenses	375,067	243,688	65.0%		420,420	290,277	69.0%		Total Office Expenses	1,211,550	692,473	57.2%		1,247,232	863,498	69.2%	
24	Total Insurance	105,000	83,030	79.1%		105,000	79,706	75.9%		Total Insurance	245,000	209,176	85.4%		245,000	185,316	75.6%	
25	Total Other Expenses	79,380	38,518	48.5%		70,680	34,890	49.4%		Total Other Expenses	208,020	133,014	63.9%		181,420	120,014	66.2%	
26	TOTAL OPERATING EXPENSE	5,511,193	3,529,507	64.0%	-11.0%	5,562,902	3,508,931	63.1%	-11.9%	TOTAL OPERATING EXPENSE	17,462,314	11,298,841	64.7%	-10.3%	18,103,579	12,060,380	66.6%	-8.4%
27	NOV. OP FIVE G. O. I. P. I. I. I.		v. Revenues Variance		-10.8%	Operating Expense			-11.7%	NOV OR TYPE G. O. I. P. I. I. I.	Operating Expense v) (-11.3%	Operating Expense v			-6.5%
28	NON-OP EXP:Cap Outlay, Bond, AA	5,318,652	1,484,608	27.9%	20 = 0/	5,035,118	1,629,135	32.4%	10.504	NON-OP EXP:Cap Outlay, Bond, AA	18,180,146	5,531,043	30.4%	0. 00/	17,662,404	5,507,136	31.2%	42.007
29	TOTAL OP & NON-OP EXPENSE	10,829,845	5,014,115	46.3%		10,598,020	5,138,066	3	-42.6%	TOTAL OP & NON-OP EXPENSE	35,642,460	16,829,884	47.2%	-27.8%	35,765,983	17,567,516	49.1%	-43.8%
30		TOTAL Expense v. I	Revenues Variance 	>>> 	-28.6%	TOTAL Expense v. R	Revenues Variance	>>> 	-42.4%		TOTAL Expense v. Re	evenues Variance	>>> 	-28.8%	TOTAL Expense v. Re	evenues Variance	>>> 	-42.0%
31																		
33																		
0.4					1			†										
34										Note-The bulk of Solid Waste Revenues are collected fr								
35			PRIOR Y	EAR		CUR	RRENT Y	EAR		Note-The bulk of Solid Waste Revenues are collected fi % of Fiscal Year Completed (Revenue):		PRIOR Y	EAR		CUR	RENT Y	EAR	
35	SEWER FUND	Budget 10-11		%	% Vorignes	CUR Budget 11-12		%	% Varionas			PRIOR Y Mar-11	%	%	CUR Budget 11-12	RENT YI	%	% Voriance
35 36				EAR % Collected	% Variance			EAR % Collected	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE	89.4%		EAR % Collected	% Variance			%	% Variance
35 36 37	REVENUES:	Budget 10-11	Mar-11	% Collected	% Variance	Budget 11-12	Mar-12	% Collected	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES:	89.4% Budget 10-11	Mar-11	% Collected	% Variance	Budget 11-12	Mar-12	% Collected	% Variance
35 36 37 38	REVENUES: Rate & Service Charge Revenue	Budget 10-11 23,220,084	Mar-11 17,133,326	% Collected 73.8%	% Variance	Budget 11-12 23,655,757	Mar-12 17,527,359	% Collected 74.1%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue	89.4%] Budget 10-11 7,906,050	Mar-11 7,315,073	% Collected 92.5%	% Variance	7,838,500	Mar-12 7,615,578	% Collected 97.2%	% Variance
35 36 37 38 39	REVENUES: Rate & Service Charge Revenue Impact Fees	Budget 10-11 23,220,084 1,457,270	Mar-11 17,133,326 1,107,098	% Collected 73.8% 76.0%		23,655,757 812,500	Mar-12 17,527,359 1,384,643	% Collected 74.1% 170.4%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue	89.4% Budget 10-11 7,906,050 74,500	Mar-11 7,315,073 91,846	% Collected 92.5% 123.3%	% Variance	7,838,500 94,500	Mar-12 7,615,578 153,420	% Collected 97.2% 162.3%	% Variance
35 36 37 38	REVENUES: Rate & Service Charge Revenue	23,220,084 1,457,270 1,200,000	Mar-11 17,133,326 1,107,098 650,400	% Collected 73.8% 76.0% 54.2%		23,655,757 812,500 1,000,000	Mar-12 17,527,359 1,384,643 592,020	% Collected 74.1% 170.4% 59.2%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue	89.4% Budget 10-11 7,906,050 74,500 55,000	7,315,073 91,846 52,316	% Collected 92.5% 123.3% 95.1%	% Variance	7,838,500 94,500 60,000	7,615,578 153,420 149,749	% Collected 97.2%	% Variance
35 36 37 38 39 40 41	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues	Budget 10-11 23,220,084 1,457,270	Mar-11 17,133,326 1,107,098	% Collected 73.8% 76.0%		23,655,757 812,500	Mar-12 17,527,359 1,384,643	% Collected 74.1% 170.4%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue	89.4% Budget 10-11 7,906,050 74,500	Mar-11 7,315,073 91,846	% Collected 92.5% 123.3%	% Variance	7,838,500 94,500 60,000 1,365,475	7,615,578 153,420 149,749 1,118,713	% Collected 97.2% 162.3% 249.6%	% Variance
35 36 37 38 39 40	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees	23,220,084 1,457,270 1,200,000	Mar-11 17,133,326 1,107,098 650,400	% Collected 73.8% 76.0% 54.2%		23,655,757 812,500 1,000,000	Mar-12 17,527,359 1,384,643 592,020	% Collected 74.1% 170.4% 59.2%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960	7,315,073 91,846 52,316 1,216,381	% Collected 92.5% 123.3% 95.1% 103.9%	% Variance	7,838,500 94,500 60,000	7,615,578 153,420 149,749	% Collected 97.2% 162.3% 249.6% 81.9%	% Variance
35 36 37 38 39 40 41 42	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES:	23,220,084 1,457,270 1,200,000 573,460	Mar-11 17,133,326 1,107,098 650,400 606,233	% Collected 73.8% 76.0% 54.2% 105.7%		23,655,757 812,500 1,000,000 608,700	Mar-12 17,527,359 1,384,643 592,020 715,504	% Collected 74.1% 170.4% 59.2% 117.5%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960	7,315,073 91,846 52,316 1,216,381	% Collected 92.5% 123.3% 95.1% 103.9%	% Variance	7,838,500 94,500 60,000 1,365,475	7,615,578 153,420 149,749 1,118,713	% Collected 97.2% 162.3% 249.6% 81.9%	% Variance
35 36 37 38 39 40 41 42 43	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income	23,220,084 1,457,270 1,200,000 573,460	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511	73.8% 76.0% 54.2% 105.7%		23,655,757 812,500 1,000,000 608,700	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733	% Collected 74.1% 170.4% 59.2% 117.5%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES:	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120	7,315,073 91,846 52,316 1,216,381 137,258	% Collected 92.5% 123.3% 95.1% 103.9% 40.2%	% Variance	7,838,500 94,500 60,000 1,365,475 502,355	7,615,578 153,420 149,749 1,118,713 207,049	% Collected 97.2% 162.3% 249.6% 81.9% 41.2%	% Variance
35 36 37 38 39 40 41 42 43 44	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4%		23,655,757 812,500 1,000,000 608,700 100,000 145,800	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7%		% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000	7,315,073 91,846 52,316 1,216,381 137,258	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0%	% Variance	7,838,500 94,500 60,000 1,365,475 502,355	7,615,578 153,420 149,749 1,118,713 207,049	% Collected 97.2% 162.3% 249.6% 81.9% 41.2%	% Variance
35 36 37 38 39 40 41 42 43 44 45	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4%		23,655,757 812,500 1,000,000 608,700 100,000 145,800	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7%		% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7%		7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2%	
35 36 37 38 39 40 41 42 43 44 45	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7%	-1.3%	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4%	2.4%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES:	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent	-1.3%	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4%	2.4%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES: EXPENDITURES:	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent		7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1%	
35 36 37 38 39 40 41 42 43 44 45 46 47 48	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6%	-1.3%	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4%	2.4%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9%	-1.3%	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 57.3%	2.4%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9%	-1.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 57.3% 67.3%	2.4%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6%	-1.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 52.7%	2.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7%	-1.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 69.3%	2.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1%	-1.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 69.3% 75.4%	2.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2%	1.8%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0%	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5%	-1.3% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 67.3% 75.4% 76.9%	2.4% Variance	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8%	1.8% Variance	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0% 56.9%	3.7% % Variance
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496 7,769,334	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5% 65.0%	-1.3% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124 8,551,449	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 67.3% 67.4% 75.4% 76.9% 68.2%	2.4% % Variance -6.8%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997 4,529,290	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8% 60.9%	1.8% % Variance	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180 7,538,569	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222 4,780,099	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0% 63.4%	3.7% % Variance
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses TOTAL OPERATING EXPENSE	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496 7,769,334 v. Revenues Variance	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5% 65.0%	-1.3% Variance -10.0% -11.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124 8,551,449 v. Revenues Variance	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 67.3% 67.3% 69.3% 75.4% 76.9% 68.2%	2.4% Variance	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense v	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997 4,529,290 . Revenues Variance	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8% 60.9% e>>	1.8% Variance	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180 7,538,569 Operating Expense v	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222 4,780,099 c. Revenues Variance	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0% 63.4% e>>	3.7%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense 12,861,494	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496 7,769,334 v. Revenues Variance 4,046,435	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5% 65.0% 31.5%	-1.3% % Variance -10.0% -11.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense 12,627,286	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124 8,551,449 w. Revenues Variance 3,878,001	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 57.3% 67.3% 67.3% 67.3% 67.3% 67.3% 68.2% 68.2% 68.2%	2.4% Variance -6.8% -4.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense v 2,337,607	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997 4,529,290 . Revenues Variance 860,540	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8% 60.9% e>>	1.8% % Variance -14.1% -12.3%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180 7,538,569 Operating Expense v 2,467,314	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222 4,780,099 2. Revenues Variance 1,530,242	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 85.0% 63.4% e>> 62.0%	3.7% % Variance -11.6% -7.9%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses TOTAL OPERATING EXPENSE	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense 12,861,494 24,812,615	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496 7,769,334 v. Revenues Variance 4,046,435 11,815,769	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5% 65.0% 2>> 31.5% 47.6%	-1.3% Variance -10.0% -11.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense 12,627,286 25,167,963	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124 8,551,449 v. Revenues Variance 3,878,001 12,429,450	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 69.3% 75.4% 76.9% 68.2% e>>> 30.7% 49.4%	2.4% Variance -6.8% -4.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense v 2,337,607 9,772,632	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997 4,529,290 Revenues Variance 860,540 5,389,830	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8% 60.9% e>> 36.8% 555.2%	1.8% % Variance -14.1% -12.3%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180 7,538,569 Operating Expense v 2,467,314 10,005,883	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222 4,780,099 38,222 4,780,099 38,242 6,310,341	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0% 63.4% e>> 62.0% 63.1%	3.7% % Variance -11.6% -7.9%
35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense 12,861,494 24,812,615	Mar-11 17,133,326 1,107,098 650,400 606,233 97,511 63,455 19,658,023 Mar-11 4,349,499 815,071 978,705 956,632 448,785 126,146 94,496 7,769,334 v. Revenues Variance 4,046,435	% Collected 73.8% 76.0% 54.2% 105.7% 65.0% 71.4% 73.7% % Spent 71.6% 51.9% 48.9% 79.6% 53.7% 90.1% 73.5% 65.0% 2>> 31.5% 47.6%	-1.3% Variance -10.0% -11.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense 12,627,286 25,167,963	Mar-12 17,527,359 1,384,643 592,020 715,504 67,733 85,527 20,372,785 Mar-12 4,547,039 847,443 1,512,814 880,197 573,221 105,610 85,124 8,551,449 v. Revenues Variance 3,878,001 12,429,450	% Collected 74.1% 170.4% 59.2% 117.5% 67.7% 58.7% 77.4% % Spent 75.0% 67.3% 67.3% 67.3% 69.3% 75.4% 76.9% 68.2% e>>> 30.7% 49.4%	2.4% Variance -6.8% -4.4%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	89.4% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense v 2,337,607	7,315,073 91,846 52,316 1,216,381 137,258 47,565 51,335 8,911,774 Mar-11 2,691,108 392,992 1,046,556 65,524 209,176 78,937 44,997 4,529,290 Revenues Variance 860,540 5,389,830	% Collected 92.5% 123.3% 95.1% 103.9% 40.2% 56.0% 36.7% 91.2% % Spent 69.3% 39.4% 53.0% 56.9% 74.0% 75.2% 58.8% 60.9% e>> 36.8% 555.2%	1.8% % Variance -14.1% -12.3%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 764,518 2,274,624 117,680 311,431 105,000 67,180 7,538,569 Operating Expense v 2,467,314	7,615,578 153,420 149,749 1,118,713 207,049 25,816 43,184 9,313,509 Mar-12 2,741,145 399,233 1,279,155 60,657 172,480 89,209 38,222 4,780,099 38,222 4,780,099 38,242 6,310,341	% Collected 97.2% 162.3% 249.6% 81.9% 41.2% 43.0% 50.2% 93.1% % Spent 70.3% 52.2% 56.2% 51.5% 55.4% 85.0% 63.4% e>> 62.0% 63.1%	3.7% % Variance -11.6% -7.9%

% of Fiscal Year Completed:

75.0%

WATER FUND	Budget	Year-to-Date	% Collected
REVENUES:			
Rate & Service Charge Revenue	8,237,558	5,928,318	72.0%
Impact Fees	438,750	608,954	138.8%
Connection Fees	577,500	372,427	64.5%
Other Revenues	97,000	122,979	126.8%
NON-OPERATING REVENUES:			
Gain(Loss) on Sale of Assets	94,540	76,428	80.8%
TOTAL REVENUES	9,445,348	7,109,105	75.3%
EXPENDITURES:	Budget	Year-to-Date	% Spent
Personnel Costs	2,627,662	1,775,797	67.6%
Contractual Services	495,100	251,750	50.8%
Total Maintenance & Repairs	757,555	384,129	50.7%
Total Walltenance & Repairs Total Utilities	1,086,485	692,382	63.7%
Total Office Expenses	420,420	290,277	69.0%
Total Insurance	105,000	79,706	75.9%
	70,680	34,890	49.4%
Total Other Expenses Total OPERATING Expenditures	5,562,902	3,508,931	63.1%
Total Of ERATING Expenditures	3,302,902	3,300,931	03.1 /0
NON-OPERATING EXPENDITURES:			
Annual Appropriation for CIP	79,505	139,060	174.9%
Capital Reserve (R&R)	281,531	-	0.0%
Capital Expenditures	335,735	248,652	74.1%
Bond-Principal Expense	1,855,500	-	0.0%
Bond-Interest Expense	2,482,847	1,241,423	50.0%
-	5,035,118	1,629,135	32.4%
TOTAL EXPENDITURES	10,598,020	5,138,066	48.5%
	10,270,020	2,120,000	10.0 70
Notes:			
Personnel includes salaries, taxes, retirement, insuran	ce, travel & education	on	
2) Bond principal & interest is paid in Dec & June	,		
,	Mar-11	Mar-12	% Chg
# of Water Customers-Commercial	778	824	5.9%
# of Water Customers-Residential	18,101	18,701	3.3%
Total # of Water Customers	18,879	19,525	3.4%
		,	232,0
	FY2011	FY2012	% Chg
Avg # of Water Customers for FY-Comm.	767	808	5.3%
Avg # of Water Customers for FY-Res.	17,937	18,540	3.4%
Total Avg. # of Water Customers	18,704	19,348	3.4%
	•	•	

^{*}FY12 is a running average as of this month

% of Fiscal Year Completed:

75.0%

% of Fiscal Tear Completea:	75.0%		
SEWER FUND	Budget	Year-to-Date	% Collected
REVENUES:			
Rate & Service Charge Revenue	23,655,757	17,527,359	74.1%
Impact Fees	812,500	1,384,643	170.4%
Connection Fees	1,000,000	592,020	59.2%
Other Revenues	608,700	715,504	117.5%
NON-OPERATING REVENUES:			
Interest Income	100,000	67,733	67.7%
Gain(Loss) on Sale of Assets	145,800	85,527	58.7%
TOTAL REVENUES	26,322,757	20,372,785	77.4%
EXPENDITURES:	Budget	Year-to-Date	% Spent
Personnel Costs	6,066,601	4,547,039	75.0%
Contractual Services	1,478,536	847,443	57.3%
Total Maintenance & Repairs	2,248,401	1,512,814	67.3%
Total Utilities	1,669,587	880,197	52.7%
Total Office Expenses	826,812	573,221	69.3%
Total Insurance	140,000	105,610	75.4%
Total Other Expenses	110,740	85,124	76.9%
Total OPERATING Expenditures	12,540,677	8,551,449	68.2%
NON-OPERATING EXPENDITURES:			
Annual Appropriation for CIP	205,000	76,425	37.3%
Capital Reserve (R&R)	656,906	-	
Capital Expenditures	1,126,422	560,415	49.8%
Bond-Principal Expense	4,625,696	213,825	4.6%
Bond-Interest Expense	6,013,262	3,027,336	50.3%
Total NON-Operating Expenditures	12,627,286	3,878,001	30.7%
TOTAL EXPENDITURES	25,167,963	12,429,450	49.4%
Notes: 1) Personnel includes salaries, taxes, retirement, insurance 2) Bond principal & interest is paid in Dec & June	, travel & education	1	

	Mar-11	Mar-12	% Chg
# of Sewer Customers-Commercial	1,146	1,163	1.5%
# of Sewer Customers-Residential	29,993	30,964	3.2%
# of Hanahan Sewer Customers	3,958	3,980	0.6%
Total # of Sewer Customers	35,097	36,107	2.9%
	FY2011	FY2012	% Chg
Avg # of Sewer Customers for FY-Comm	FY2011 1,151	FY2012 1,155	% Chg 0.3%
Avg # of Sewer Customers for FY-Comm Avg # of Sewer Customers for FY-Res	_		\mathcal{C}
6	1,151	1,155	0.3%
Avg # of Sewer Customers for FY-Res	1,151 29,778	1,155 30,561	0.3% 2.6%

^{*}FY10 is a running average as of this month

% of Fiscal Year Completed:

Current Unreserved Cash Balance:

75.0%

WATER & SEWER FUND	Budget	Year-to-Date	% Collected	
REVENUES:				Note#
Fee & Service Charge Revenue	31,893,315	23,455,676	73.5%	
Impact Fees	1,251,250	1,993,597	159.3%	
Connection Fees	1,577,500	964,447	61.1%	
Other Revenues	705,700	838,483	118.8%	
NON-OPERATING REVENUES:				
Interest Income	100,000	67,733	67.7%	
Gain(Loss) on Sale of Assets	240,340	161,955	67.4%	
TOTAL REVENUES	35,768,105	27,481,890	76.8%	
EXPENDITURES:	Budget	Year-to-Date	% Spent	
Personnel Costs	8,694,263	6,322,836	72.7%	1
Contractual Services	1,973,636	1,099,193	55.7%	
Total Maintenance & Repairs	3,005,956	1,896,943	63.1%	
Total Utilities	2,756,072	1,572,579	57.1%	
Total Office Expenses	1,247,232	863,498	69.2%	
Total Insurance	245,000	185,316	75.6%	
Total Other Expenses	181,420	120,014	66.2%	
Total OPERATING Expenditures	18,103,579	12,060,380	66.6%	
NON-OPERATING EXPENDITURES:				
Annual Appropriation for CIP	284,505	215,486	75.7%	
Capital Reserve (R&R)	938,437	213,400	0.0%	
Capital Expenditures	1,462,157	809,067	55.3%	
Bond-Principal Expense	6,481,196	213,825	3.3%	2
Bond-Interest Expense	8,496,109	4,268,759	50.2%	2
Total NON-Operating Expenditures	17,662,404	5,507,136	31.2%	2
Total NON-Operating Expenditures	17,002,404	3,307,130	31.2 /0	
TOTAL EXPENDITURES	35,765,983	17,567,516	49.1%	
Notes:	, ,	, ,		
1) Personnel includes salaries, taxes, retirement, insurance	ce, travel & education			
2) Bond principal & interest is paid in Dec & June.				
ŗ	Mar-11	Mar-12	% Chg	
# of Water & Sewer Customers-Commercial	1,527	1,572	2.9%	
# of Water & Sewer Customers-Residential	36,063	37,083	2.8%	
# of Hanahan Sewer Customers	3,958	3,980	0.6%	
Total # of Water & Sewer Customers	41,548	42,635	2.6%	
	FY2011	FY2012	% Chg	
Avg # of Water & Sewer Cust for FY-Comm	1,522	1,554	2.1%	
Avg # of Water & Sewer Cust for FY-Res	35,817	36,702	2.5%	
Avg. # of Hanahan Customers	3,961	3,966	0.1%	
Total Avg. # of Water & Sewer Customers	41,300	42,222	2.2%	
*FY10 is a running average as of this month	,	,		
Comment Unaggraved Coak Polomos	10 007 020 12			

18,997,829.13

% of Fiscal Year Completed	Statement -Mar		
SOLID WASTE FUND	Budget	75.0% Year-to-Date	% Collected
REVENUES:	C		
Landfill User Fee Revenue	7,838,500	7,615,578	97.2%
Salvage Revenue	94,500	153,420	162.3%
Grant Revenue	60,000	149,749	249.6%
Tipping Fees	1,365,475	1,118,713	81.9%
Total Other Revenues	502,355	207,049	41.2%
NON-OPERATING REVENUES:			
Interest Income	60,000	25,816	43.0%
Gain(Loss) on Sale of Assets	86,000	43,184	50.2%
TOTAL REVENUES	10,006,830	9,313,509	93.1%
EXPENDITURES:	Budget	Year-to-Date	% Spent
Personnel Costs	3,898,136	2,741,145	70.3%
Contractual Services	764,518	399,233	52.2%
Total Maintenance & Repairs	2,274,624	1,279,155	56.2%
Total Utilities	117,680	60,657	51.5%
Total Office Expenses	311,431	172,480	55.4%
Total Insurance	105,000	89,209	85.0%
Total Other Expenses	67,180	38,222	56.9%
Total OPERATING Expenditures	7,538,569	4,780,099	63.4%
NON-OPERATING EXPENDITURES:			
Annual Appropriation for CIP	-	-	
Capital Expenditures	735,599	235,862	32.1%
Bond-Principal Expense	1,443,293	1,157,457	80.2%
Bond-Interest Expense	288,422	136,923	47.5%
Total NON-Operating Expenditures	2,467,314	1,530,242	62.0%

Notes:

1) Historically receive majority of user fee payments with majority of property tax payments at calendar year end.

10,005,883

6,310,341

63.1%

- 2) Personnel includes salaries, taxes, retirement, insurance, travel & education
- 3) Bond Principal & Interest is paid in Dec & June

TOTAL EXPENDITURES

		Mar-11	Mar-12	% Chg
MSW & Special Waste	\$	445,656	\$ 414,814	-6.9%
C&D	\$	42,857	\$ 55,473	29.4%
Yard Debris	\$	14,788	\$ 9,126	-38.3%
NEW e-Waste	\$	-	\$ 160	
Tires	\$	2,948	\$ 330	-88.8%
Allocation Amount	\$	(351,309)	\$ (332,145)	-5.5%
Revenue less Allocation	\$	154,940	\$ 147,757	-4.6%
		Mar-11	Mar-12	% Chg
MSW & Special Waste		13,380	12,960	-3.1%
C&D		3,663	2,373	-35.2%
Yard Debris		1,648	1,112	-32.5%
Tires		87	5	-94.0%
Total tons	•	18,778	16,451	-12.4%

Current Cash Balance:

\$ 6,144,330

- 1) Cash balance will be reduced by Debt Service Payments due in June & Dec
- 2) All solid waste expense is paid through water & sewer flow through account and reimbursed from solid waste. Water and Sewer cash balance often appears lower than actual due to the outstanding "due from" transaction from Solid Waste
- 3) Increase in Special Waste is due to Contaminated Soil coming into the landfill